

RESPONSE TO REQUEST FOR
INFORMATION RELATED TO
RECOMMENDATIONS OF THE
INCARCERATION WORKGROUP
RE-ENTRY SUBGROUP ADOPTED BY
THE JUVENILE JUSTICE POLICY AND
OVERSIGHT COMMITTEE ON
JANUARY 16, 2025

CONNECTICUT JUDICIAL BRANCH March 17, 2025

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Introduction

The Re-Entry Subgroup of the Incarceration Workgroup submitted a comprehensive reentry plan and fiscal note to the Juvenile Justice Policy and Oversight Committee (JJPOC) on December 1, 2024, in response to Public Act 24-139, subsection 2. The re-entry subgroup submitted ten recommendations with a cost estimate of \$28.9 million to fully serve approximately 495 juveniles who return to the community annually from facilities operated or contracted by the Judicial Branch Court Support Services Division (JBCSSD) and the Department of Correction (DOC). The comprehensive fiscal note outlines what services and investments are needed to safely and effectively guide the juveniles who present the highest risk to public safety and the opportunities and supports they need to become successful adults.

The JJPOC prioritized and adopted three (3) modified recommendations on January 16, 2025. The following report provides answers to questions posed about the transition supports and vocational and employment support needed by the youth. The target population of this report is approximately 220 youth¹ under the age of 18 who re-enter the community from a JBCSSD² operated or contracted residential treatment program on an annual basis.

Executive Summary

These recommendations provide a refined assessment of need outlined in the Re-Entry Success Plan. Overwhelmingly, families reported their greatest barriers to success for their children are poverty and the lack of readily available access to opportunities (education, training, employment, treatment). Strategic investments outlined in this report include addressing basic needs and providing vocational and employment opportunities with support from a close and trusted adult who can walk by the youth's side to keep them on the path to success. Someone, like a reintegration mentor, who is available each day for a year upon re-entry to provide the necessary guidance and support.

¹ This report does not address the needs of approximately 600 juveniles admitted to pretrial detention annually. The pretrial population has a very limited stay in detention with over 50% of juveniles being released within 1-3 days. The average length of stay for the entire pretrial population is 18 days for FY24. Some pretrial youth will enter a juvenile residential treatment program. The other youth discharged from pretrial detention may access JBCSSD and other community-based services through referrals made by their Juvenile Probation Officer.

² The DOC is submitting answers to the questions posed in a separate response.

The juvenile residential treatment programs operated and contracted by the JBCSSD served 245 juveniles in calendar year 2024. This group of clients includes 206 youth who discharged from a residential treatment program during the year and an additional 39 youth served by reintegration mentors in the community. The data for this population shows that many youth and their families already benefit from the recommended transition supports:

- 140 families (57%) utilized transportation support to visit their child,
- 179 youth (73%) utilized assistance to meet basic needs,
- 22 families (9%) utilized relocation support for safety reasons but,
- 58 youth (24%) only had some of their needs met.

Of the 58 youth who only had some of their needs met:

- 38 of the youth discharged from the state-operated, hardware secure REGIONS programs at the Bridgeport and Hartford Juvenile Residential Centers. Youth in these programs do not have access to Reintegration Mentor³ and Family Support Specialist⁴ services.⁵
- 13 youth did not discharge to the community either because they absconded, needed a higher level of care, or returned to detention due to unsafe and egregious behaviors.
- 7 youth were not fully served due to a lack of funding. They and their families would have benefited from specific vocational programs, rental assistance, or assistance paying past-due utility bills.

Interviews with 63 of the families with youth currently served at the juvenile residential treatment programs indicate, however, that a significant number need more support to meet basic needs and access risk-reducing and transformative opportunities. An annual investment of \$2.611 million for approximately 220 youth will provide the additionally needed support and opportunities (see Appendix A).

³ Reintegration Mentors are employees of the contracted REGIONS providers. They support the very highest risk juveniles while they are in residential treatment and for 12 months in the community once they return home.

⁴ Family Support Specialists are also employees of the contracted REGIONS providers. They support the caregiver(s) to engage in treatment, identify and address basic needs, and teach the caregiver(s) new skills while the youth is in residential treatment. They continue to work with the caregiver(s) for the first 90 days after the youth has returned home.

⁵ JBCSSD initiated a request for proposals to provide these services at the state-operated, hardware-secure REGIONS programs at Bridgeport and Hartford, however, due to a lack the funding a contract award could not be made. It is important to note that all youth at the contracted, hardware-secure and staff-secure REGIONS programs do receive reintegration mentor and family support specialist services.

The JBCSSD faces a \$26.5 million deficit going into fiscal year 2026-2027 and cannot reallocate funds to invest in additional services. While Connecticut has submitted its application for the justice-involved Medicaid waiver to support re-entry and health-related and social needs, there is great concern that the anticipated funding will not be authorized. Similarly, the ability to seek federal grant opportunities from OJJDP, the Department of Labor, and the Department of Education seems unlikely in the current climate. Given these concerns, the JBCSSD, in conjunction with its contracted providers, will seek grant opportunities through private foundations and other sources to increase our ability to provide the multiple supports (e.g., transportation, basic needs) needed by the youth and their families.

The JBCSSD also will continue its collaboration with the other state agencies participating in the JJPOC, and more as needed, to tap into existing resources as much as possible and to develop more efficient and effective pathways to supports and opportunities. Specific to the needs discussed in this report, JBCSSD program development and monitoring staff will continue to work with the Department of Labor to build pathways to access the resources of the Workforce Development Boards, with the Department of Social Services to connect families to entitlements, and with the Department of Housing for housing assistance.

Recommendation 1: Transition Supports

JBCSSD should submit to the JJPOC how much of the items listed below are happening, how many youth are utilizing the supports, what number of youth and families need the below services, and what is the difference between the demand for the below items. Additionally, they should ask families their need for the below items and submit an officially recorded anecdote on the utilization and need, to demonstrate barriers, considerations, and opportunities. JBCSSD may also identify, or offer suggestions of their own, for potential reallocations to support the items below. They should identify how many youth leave their facilities on supervision and end of sentence, and any appropriate or necessary partnership to deliver the provision of services below.

- a. When a youth is admitted to a facility or contracted program, necessary transportation assistance to the youth's identified family to visit the young person at the facility or contracted program at least twice a month.
- b. The need for flex funds to support families in need for up to 6 months following a youth's return home. Support may include but is not limited to housing assistance, basic needs, transportation, and vocational training.

c. The need for flex funds to [give] youth and their family the ability to relocate if needed for safety reasons. Funds may cover moving, basic needs, and initial housing payments.

The JBCSSD collaborated with its network of nine (9) residential treatment programs (see Appendix B) to gather the following information for calendar year 2024:

- 245 youth were served, which includes 206 youth discharged from the residential treatment programs and an additional 39 youth who previously discharged and were still involved with their reintegration mentor in the community.
 - o 140 families (57%) received transportation to the program for visitation.
 - 179 youth (73%) received reintegration mentor support in the program and at discharge.
 - o 22 families (9%) received relocation support for safety reasons.
 - 58 youth and their families (24%) did not receive the assistance they requested or were only partially served.

Of the 58 youth and their families (24%) who did not receive the assistance they requested or were only partially served:

- 38 youth (66%) were treated at the REGIONS programs in the Bridgeport and Hartford Juvenile Residential Centers, which do not have access to Reintegration Mentor and Family Support Specialist services⁶.
- 13 youth (22%) did not complete the residential treatment program due to elopement, needing a higher level of care, or were returned to detention due to multiple program violations.
- 7 youth and their families (12%) were only partially served because of a lack of funding to provide certain vocational programs, rental assistance, or to pay past-due utility bills.

Family Interviews

The juvenile residential treatment program providers conducted interviews with families in January and February 2025. The program providers contacted the families of the 68 youth served at the nine (9) programs (see Appendix B) at the time. The overwhelming majority of

⁶ The JBCSSD attempted to contract for reintegration mentor and family support specialist services for the state-operated, hardware-secure REGIONS programs at Bridgeport and Hartford but lacks the funding needed to award the service contract.

families were eager to communicate their needs as 63 families participated, a response rate of 93%. The families reported needing assistance with the following:

- 40 families (63%) need transportation assistance to visit their child.
- 37 families (59%) would utilize an Uber/Lyft-type gift card to visit twice a month.
- 15 families (24%) would utilize a bus pass or gas card to visit twice a month.
- 50 families (79%) need assistance with the following when their child returns home:
 - o 26 families (51%): groceries/food.
 - o 16 families (32%): past-due utility bills.
 - o 23 families (46%): transportation to outpatient treatment.
 - o 21 families (41%): transportation to work.
 - o 20 families (40%): bed and/or dresser for their child.
 - o 29 families (57%): clothes for their child.
 - 19 families (37%): rent.
 - o 25 families (49%): vocational training.
 - o 10 families (19%): relocation for safety reasons.

These findings demonstrate that families served by the JBCSSD juvenile residential treatment programs have tremendous needs for assistance for their child to successfully return home.

Barriers, Considerations, and Opportunities

Families with children treated at the juvenile residential treatment programs typically face a variety of challenges and multiple stressors in their day to day lives, including but not limited to poverty or low income, a chaotic and disenfranchised neighborhood with struggling schools, limited time and availability due to working multiple jobs and other family obligations, such as caring for other children or family. While the contracted juvenile residential treatment program providers work incredibly hard to tap into local resources to meet the various needs of families (e.g., social service/human service agency, church, food bank, one-stop career center, housing authority), it is very often not enough. The intent of the justice-involved Medicaid waiver is to fund the very types of services that the families need to make their child's transition home and back to the community successful. However, consideration must be given to the fact that it is very unclear if the plan the state of Connecticut submitted to the federal Centers of Medicare and Medicaid Services will be approved and funded.

Youth Discharges

Of the 206 youth re-entering to the community in calendar 2024, 17 youth (8.3%) were discharged at the end of their sentence and 189 youth (91.7%) were discharged on community supervision. The data is provided by program and discharge type below.

CDRC	End of Sentence # Discharges	%	On Supervision # Discharges	%	Total #Discharges
2024	2	3%	74	97%	76

AFIR	End of Sentence # Discharges	%	On Supervision # Discharges	%	Total #Discharges
2024	0	0%	13	100%	13

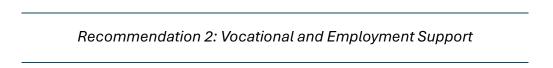
AMIR	End of Sentence # Discharges	%	On Supervision # Discharges	%	Total #Discharges
2024	1	5%	21	95%	22

REGIONS	End of Sentence # Discharges	%	On Supervision # Discharges	%	Total #Discharges
2024	14	15%	81	85%	95

Transition Supports: Strategies to Address Unmet Needs

A review of the 63 family interviews and the 206 program discharges indicates that a significant number of youth are returning to the community with unmet needs on an annual basis. Strategies to meet these needs include but are not limited to providing the following (see Appendix A):

- Reintegration Mentor and Family Support Specialist services at the Bridgeport and Hartford REGIONS state-operated, hardware-secure programs for approximately 40 of the very highest risk youth. The youth treated at these two (2) programs tend to be the most behaviorally challenged, have the highest risk to recidivate, and require the most services, support, and supervision.
- 2. Transportation to support visitation for approximately 100 youth a year.
- 3. Uber/Lyft-type gift cards for approximately 50 youth a year to get to and from appointments, training programs, and work or internships in the community.
- 4. Flex funds to meet basic needs (food, clothing, bed/dresser, housing assistance) for approximately 110 youth a year.
- 5. Flex funds to relocate (moving expenses, basic needs, initial housing payments) approximately 10 families a year to protect their child from gang-related, life-threatening danger.



JBCSSD should submit to the JJPOC a list of vocational/employment programming they have and the limitations to connecting youth to opportunities in the community. They should provide an explanation on how they are connecting youth, and how many, to these opportunities prior to release.

- a. Additionally, JBCSSD should identify the individual at each facility who is responsible for knowing the youth who are in job related activities, their release date, and how many youth released have an employer and/or connected to a vocational program.
- b. Finally, JBCSSD should outline strategies and opportunities to address current limitations or inefficiencies in connecting youth to employment, testing, and opportunities prior to release and during their time in the facility.

List of Vocational/Employment Programming

Appendix D provides a list of all the vocational programming available for youth at the JBCSSD juvenile treatment residential programs. There are 21 different certifications, training courses, and licensure programs available. The list includes certifications or licensure in CPR/AED/First Aid, ServSafe, Phlebotomy, Nurse Aide (CNA), CT Security Guard, Medical Assistant (CMA), Commercial Truck Driver's Licensure (CDL), Nail Technician, Pharmacy Technician, Dental Assistant, Emergency Medical Technician (EMT),

Esthetician, CNC operator, Forklift Operator, Veterinary Assistant, Eyelash Technician, and Real Estate. Please note that some locations can provide all these opportunities, while other locations cannot due to space and other limitations.

Limitations

While there are 21 different vocational options, many youth cannot access these opportunities for a variety of reasons.

1. Eligibility

- a. Age: Many of the youth do not meet minimum requirements for vocational training, certification, or entry-level employment due to their age.
 - i. Many of the youth are under age 16 and so have few employment options (e.g., farm work, grocery store bagging).
 - Several industry-related credentials (IRCs) have an age requirement of 18 years old (ex., security guard certification, Certified Nurse's Assistant (CNA), Commercial Driver's License (CDL)).
- b. <u>Education</u>: Several industry-related credentials (IRCs) require a high school diploma or GED. Many of the youth are over age and under credit and will not graduate high school before they discharge from the juvenile residential treatment program.
- c. <u>Behavior</u>: Some youth are not ready to engage in an internship or job in the community. They are making progress towards their treatment goals but need more time to work on developing prosocial skills and effectively managing their emotions and impulses.
- d. <u>Program Location</u>: The juvenile residential treatment programs vary by the risk of the population (Tier I Tier V), treatment focus (e.g., substance use, family discord, antisocial thinking, violence), length of stay, and vocational opportunities offered. While every program offers some vocational opportunities, the most vocational opportunities are offered at the contracted programs treating the youth with the highest risk and the longest length of stay (REGIONS).

2. Funding

- a. While Appendix D shows the variety of vocational programming available, it also shows that only \$20,000 is allocated to fund these opportunities. Given the very limited funding, access has been curtailed in two ways:
 - i. Only youth in the REGIONS programs have access given that they are the youth at the highest risk to recidivate.

ii. Classes offered are those with the lowest per client cost to ensure as many youth as possible discharge from REGIONS with at least one certificate.

3. Space

a. Due to physical plant limitations, some juvenile residential treatment programs do not have the space for hands-on workshops and vocational equipment. These programs compensate for the lack of space by offering more certifications that can be done in a classroom setting.

4. Time

a. Particularly for the youth over age and under credit, their time at the residential treatment program is focused on credit recovery to get them graduated from high school or closer to earning their diploma. Since the vocational programming is not funded by the student's school district, they do not receive credit for earning a certificate or completing a training program, which creates an inefficient system and missed opportunities.

5. Security

a. Given that some of the juvenile residential treatment programs are locked settings, the youth needs to make a significant amount of progress towards their treatment goals to be ready to engage in community activities. Once the youth is ready, a reintegration mentor helps them find the training program, internship, or job and provides transportation and supervision for the youth.

6. Support

a. All youth need hands-on support in the community and some do not have access to reintegration mentor services.

Connecting Youth

The contracted REGIONS programs (see Appendix B) employ a reintegration mentor to work with a youth from the first day they are admitted to the program and for 12 months once they return to the community. The reintegration mentor develops a strong, trusting relationship with the youth. They work hard to support the youth to acquire all the needed documentation (birth certificate, social security card, resume, application) for employment or enrollment in a training program. The reintegration mentor teaches life skills, validates feelings, and coaches the youth to cope with stress, frustration, anger, and hopelessness. The reintegration mentor supports the youth in developing effective interpersonal relationships and assists with transportation. The youth works with the reintegration mentor to complete interest inventories and assessments to identify meaningful career pathways. A youth can then complete a certificate or training program which aligns with their interest.

Once the youth has progressed in treatment to a certain level, they will go off-grounds with the reintegration mentor to search for employment, attend job interviews, go to work, or attend a vocational or job training program. The reintegration mentor will stay on-site with the youth to help engage them, to support their success, and to be on hand as needed. The youth treated at the state-operated, hardware-secure REGIONS programs at Bridgeport and Hartford desperately need this same kind of support.

The other contracted juvenile residential treatment programs (CDRC, AFIR, AMIR - see Appendix B and E) are connected to opportunities in the community by the case manager or clinician and the juvenile probation officer. The youth served at CDRC, AFIR, and AMIR are typically lower risk than the youth served at the REGIONS programs. The vocational options at these locations are therefore less robust due to a shorter length of stay, a lower risk to recidivate, and limited funding.

The JBCSSD data collection system began tracking vocational training and employment data for the REGIONS programs in mid-September 2023. For the period from mid-September 2023 through December 2024, the youth earned many certificates and completed several training programs. The number of certificates earned, training programs completed, and employment or internships at discharge is provided below.

Types of Certifications Earned

Certificates Earned* (can earn more than 1)	# Certificates
ATSSA Flagger Certification	13
Babysitting Certification	28
CPR/AED	52
First Aid	43
ServSafe Food Handler	20
Food Safety Handler Certification	13
Guard Card Certification	11
OSHA 10	2
Other: 2 Career Exploration, 1 Security Guard	3
ServSafe	24
Total*	209

Types of Training Programs Completed

Training Programs Completed	# Training Programs
Construction (S/P2)	4
Culinary (S/P2)	19
Kitchen 101	2
Machining (S/P2)	1
Hair Braiding	5
Professional Skills (S/P2)	3
Total	34

Youth Employed or with an Internship at Discharge

Employed/Internship at Discharge*	# Discharges
No	73
Yes	13
Neither entered	2
Total	88

^{*}Only one option can be selected for a youth.

Types of Employment/Internships at Discharge

Employment Industry	Full Time	Part Time	Type of Position
Business Management & Admin.	1	-	Hotel Front Desk Clerk
Education & Training	1	2	Childcare Center Assistant, Childcare Staff, Babysitter
Hospitality & Tourism	2	-	Cook, Restaurant Server
Human Services	-	2	Receptionist
Law, Public Safety, & Security	-	1	Security Guard
			Car Wash Cashier, Retail
Marketing, Sales, & Service	-	3	Sales Associate, Landscaper
Finance	1	-	Ticket/Box Office Sales
Total	5	8	13

Responsible Staff

Appendix E outlines the person in each program responsible for (1) knowing who the youth are that are in job related activities, (2) their release date, and (3) which youth are employed or connected to a vocational program. To summarize, the manager of each juvenile residential treatment program is responsible for knowing which youth are in job related activities, their release date, and if employed or connected to a vocational program. Depending on the program, the case manager, classification & program officer, reintegration mentor, or clinician is responsible for coordinating the youth's job-related activities and their employment or connection to a vocational program. The clinician at each program is responsible for knowing each youth's release date and working with staff and treatment partners (family, juvenile probation officer, DCF JJEU, school, community providers) to develop and ensure each of the components of the youth's discharge plan is in place prior to the youth's return to the community.

Strategies and Opportunities to Address Current Limitations

Based on the experiences and challenges of the last seven (7) years, and the ongoing review of best practices, several strategies and opportunities to support youth career exploration and connect youth to vocational training, internships, and employment are offered below.

- 1. Provide reintegration mentor services to youth treated at the Bridgeport and Hartford state-operated, hardware-secure REGIONS programs to connect them to opportunities in the community prior to discharge.
- 2. Offer additional opportunities to earn industry-recognized credentials (IRCs).
- 3. Implement exploratory career programming using augmented virtual reality technology for youth under 16 years of age and youth over age and under credit.
- 4. Expand in-program internships to develop soft skills, work ethic, experience, and to build a resume.
- 5. Continue to collaborate with the juvenile residential education providers and the Department of Children and Families Juvenile Justice Education Unit (DCF JJEU) to develop access to vocational opportunities through the Connecticut Technical Education and Career System (CTECS).
- 6. Coordinate with the Justice Education Center (JEC) Career Pathways Program to provide exploratory and pre-exploratory programs in automotive, carpentry, manufacturing technology, and other fields.
- 7. Develop a supported employment system that provides stipends to youth to work in community-based internships and jobs, summer employment, etc.

- 8. Build effective pathways to employment with the DOL, the Workforce Development Boards, and the American Job Centers.
- 9. Develop or connect with opportunities that may be available through CT State, the Connecticut Business and Industry Association (CBIA), the Connecticut Conference of Municipalities (CCM), skilled trade groups, the military, and other entities.

Appendix A Estimated Costs to Address Unmet Needs

Transition Supports

Reintegration Mentor and Family Support Specialist Services at Bridgeport and Hartford REGIONS hardware-secure programs for 40 youth	\$1,200,000
Transportation funds for family visitation for 100 youth	\$150,000
Uber-type transportation for 50 youth to/from appointments/work	\$25,000
Flex Funds for basic needs (food, clothing, bed/dresser, rent/utilities)) for 110 youth	\$220,000
110 youtii	\$220,000
Rental assistance (first and last month rent) for 10 families to relocate due	
to safety concerns	\$80,000
Cost of Transition Supports	\$1,675,000

Vocational and Employment Supports

In-program internships for 100 youth annually	\$256,000
Tuition for 210 youth annually to earn industry recognized credentials	\$500,000
Career exploration augmented virtual reality technology for three (3) hardware-secure REGIONS programs (Bridgeport, Hartford, Journey	
House)	\$180,000
Reintegration Mentor and Family Support Specialist Services at Bridgeport and Hartford REGIONS hardware-secure programs for 40 youth	Cost provided above
Staff to build relationships with DOL, WDBs, CTECS	2 staff are assigned
Cost of Vocational and Employment Supports	\$936,000

Total Cost \$2,611,000

Appendix B JBCSSD Juvenile Residential Treatment Continuum

Program	# Beds	Provider	Security Level	Population Served	Length of Stay ⁷
Community Diversion and Respite Center (CDRC)	16	CJR	Staff Secure	Boys	30-120 days
Adolescent Female Intermediate Residential (AFIR)	6	Community Solutions Inc. (CSI)	Staff Secure	Girls	4-6 months
Adolescent Male Intermediate Residential (AMIR)	8	CJR	Staff Secure	Boys	4-6 months
REGIONS - Waterbury	8	CJR	Staff Secure	Boys	6+ months
REGIONS - Hartford	8	Community Partners in Action (CPA)	Staff Secure	Boys	6+ months
REGIONS - Mansfield	12	Journey House at Natchaug Hospital – Hartford Healthcare	Hardware Secure & Limited Secure	Girls	6+ months
REGIONS - Hamden	10/6	Community Partners in Action (CPA)	Hardware Secure & Limited Secure	Boys	6+ months
REGIONS - Bridgeport	12	Judicial Branch, CSSD	Hardware Secure	Boys	6+ months
REGIONS - Hartford	12	Judicial Branch, CSSD	Hardware Secure	Boys & Girls	6+ months

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⁷ The exact length of stay is determined by the attainment of treatment goals. Some youth will stay in a REGIONS Staff Secure for less than the length of stay if they are stepping down from a secure REGIONS program.

Appendix C Family Interview Questions

- 1. Do you or your other family members need transportation assistance to see your child at the program?
 - a. If given financial assistance, would you visit your child at least twice a month?
 - b. If so.
 - i. Would you use an Uber-type gift card?
 - ii. Would other family members (ex. youth's father, siblings, grandparents) use an Uber-type gift card?
 - iii. Would a gas card be a better option? A bus pass?
- 2. Do you need support when your child returns home?
 - a. If so.
 - i. Do you need support with meeting basic needs?
 - 1. Groceries? If so, how much? And for how long?
 - 2. Past due utilities? If so, how much?
 - 3. Transportation for you or your child to get to outpatient treatment services? And for how long?
 - 4. Transportation for you or your child to work? And for how long?
 - 5. Purchase a bed for your child?
 - 6. Purchase a dresser for your child?
 - 7. Purchase clothes for your child?
 - ii. Do you need rental assistance? If so, how much? And for how long?
 - iii. Do you or your child need vocational training support? If so, for what types of programs?
- 3. Do you need financial support to help you and your family relocate for safety reasons?
 - a. If so.
 - i. Do you need support with first and last month's rent? If so, how much?
 - ii. Do you need support to help with moving costs? If so, how much?
 - iii. Do you need basic needs support to help relocate? If so, how much?

Appendix D

Juvenile Residential Services Vocational Training Providers & Programs

Approved Vendors	Types of Training	Tuition Price/ Hourly Rate	Allocation for FY 24-25	Students served in FY 24-25
3	21	Tuition ranges \$115 to \$8,840 depending on course and number students	\$20,000	77
Fresh Start Technical School	CPR/BLS/First Aid	\$135 per pupil	\$4,725	35
	ServSafe® Food Handlers Certification	\$135 per pupil	\$2,160	16
	Phlebotomy Certification	\$1,900 per pupil	\$0	0
	CT Security Guard Certification	\$115 per pupil	\$575	5
	Certified Nurse Aide [CNA]*	\$1,900 per pupil	\$0	0
Belle Academy of Cosmetology	Eyelash Technology Program***	\$3,700 per pupil	\$3,700	1

	listed below and spec Individual pupil cost of students enrolled in e cost remains the same	nstruction is \$85 per hour with total hours ed below and specific to the course. vidual pupil cost depends on number of dents enrolled in each class. Total course t remains the same for one (1) student or maximum number of students allowed, ess otherwise noted*.		course
	Certified Nurse Aide [CNA]*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
ACES	Certified Medical Assistant*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	CDL, Commercial Truck Driver's Licensure**	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) or \$1,700 per student	\$0	0
	Certified Nail Technician*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled)	\$0	0

	CPR/AED	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	Pharmacy Technician	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	Dental Assistant*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	Phlebotomy Certification*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	EMT – Emergency Medical Technician*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0

	Real Estate Licensure Course	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled)	\$0	0
	CT Security Guard Certification	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled)	\$0	0
	Esthetician***	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
	CNC (Trades) (only available at Hamden and Waterbury Staff- Secure REGIONS)	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled)	\$8,840	20
	Forklift Certification (only available in Hamden & Hartford Staff-Secure REGIONS)	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled)	\$0	0

Veterinary Assistant*	8 weeks 10 hours per week (meet multiple times a week) plus 24 prep time: Total course \$8,840 (tuition divided by number of students enrolled) MAX-6	\$0	0
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^{*}Only available in limited- secure and staff-secure locations from which youth can go into the community

to do clinical internship hours or at attend sessions at the mobile classroom.

^{**}Only available in staff-secure locations – requires road hours.

^{***}Only available at locations that have the needed equipment.

Appendix E Staff Responsible for Discharge Planning by Program

Responsibility to Know*	Youth in Job-related Activities	Release Date	Youth Employed or in Vocational Program
CDRC	Case Manager	Clinician	Case Manager
	Program Manager	Program Manager	Program Manager
AMIR	Clinician	Clinician	Clinician
Armi	Program Manager	Program Manager	Program Manager
AFIR	Clinician	Clinician	Clinician
Alin	Program Manager	Program Manager	Program Manager
REGIONS Staff-Secure	Reintegration Mentor	Clinician	Reintegration Mentor
	Program Manager	Program Manager	Program Manager
REGIONS Limited-Secure	Reintegration Mentor	Clinician	Reintegration Mentor
(Journey House and Hamden Phase II)	Program Manager	Program Manager	Program Manager
REGIONS Hardware-Secure	Reintegration Mentor	Clinician	Reintegration Mentor
(Hamden Phase I)	Program Manager	Program Manager	Program Manager
REGIONS Hardware-Secure	Classification and Program Officer (case manager)	Clinician	Classification and Program Officer (case manager)
(Bridgeport and Hartford)	Unit Manager	Unit Manager	Unit Manager

^{*}The juvenile probation officer is also responsible to know this information for their client.